

Transport Governance Review Update

Transport Scrutiny Sub Committee
6 February 2023

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Director of Law and Governance

Background

- Transport review originally arose out of December 2019 scrutiny review of transport governance within the WMCA
- Governance Review then initiated following Mayor and Portfolio Leads meeting on 1 June 2021 to consider:
 - Clarity regarding WMCA decision-making
 - Number and frequency of meetings
 - WMCA Board/ Committee reporting
- Review Working Group set up and Chaired by Cllr Bob Sleight, Deputy Mayor of the WMCA
- Review highlighted need for consistency, clarity and simplification within Transport governance and overall governance in the WMCA.

Terms of Reference for Transport Governance Review

- To review the formal and informal decision making at member level on transport issues.
- To make recommendations to streamline and improve the arrangements taking into account best practice elsewhere.
- To ensure decision making and governance arrangements are clearly understood and are communicated effectively by those who are a part of the Governance structure for transport.

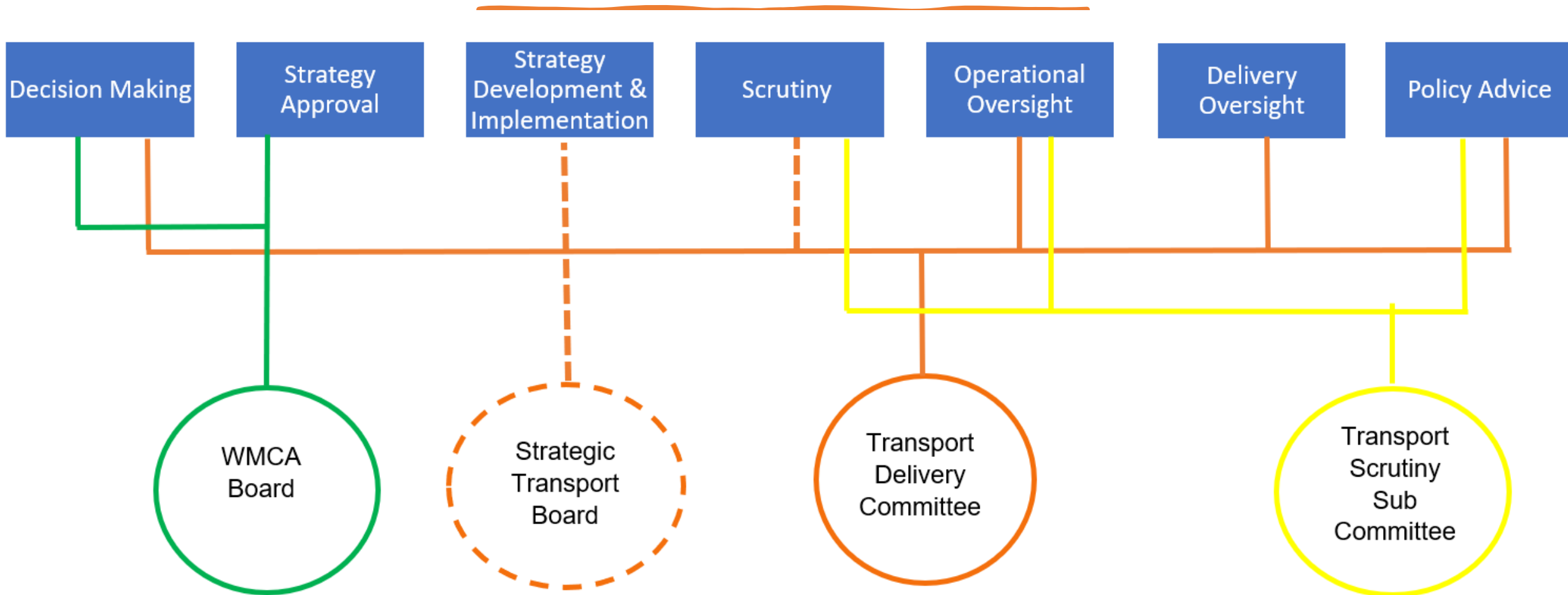
Key themes being considered

- Consistency and alignment with other WMCA boards, committees and panels
- Simplification
- Modernisation
- Transparency
- Accountability
- Clarity
- Strategic alignment
- Representation

Functions and roles being considered

- Decision Making
- Strategic
- Policy
- Advisory
- Performance Monitoring
- Scrutiny
- Operational Delivery & Oversight
- Oversight of Capital Projects

Existing Structure



Progress to date

Interviews with:

- Mayor of the Combined Authority
- Portfolio Lead for Transport (and Leader of Birmingham City Council)
- Chair of Overview & Scrutiny Committee
- Previous Chair of Transport Scrutiny Sub-Committee
- Chair of Transport Delivery Committee
- Previous Chair of Transport Delivery Committee
- Chief Executive of West Midlands Combined Authority
- Managing Director of Transport for West Midlands
- Multiple TfWM Leadership Team members

Evidence base and documentation

- TfWM Transformation Business Case
- WMCA Constitution
- Transport Delivery Committee Role Profiles
- Minutes and Agendas of WMCA Board/
Committee meetings
- WMCA Assurance Framework
- Key TfWM Strategy Documents

Additional Information

- Centre for Governance & Scrutiny – Transport governance in CAs
- West Yorkshire Combined Authority Transport Committee review
- Greater Manchester Combined Authority Constitution
- West Yorkshire Combined Authority Constitution
- Comparison review with other CA Transport governance arrangements

Next Steps

- Draft report to be shared with Director of Law and governance W/C 30 January 2023
- Consultation on draft report, options and recommendations
- Consultees to include:
 - Mayor of the Combined Authority
 - WMCA Strategic Leadership Team
 - Portfolio Lead for Transport (and Leader of Birmingham City Council)
 - Chair of Overview & Scrutiny Committee
 - Chair of Transport Scrutiny Sub-Committee
 - Chair of Transport Delivery Committee
 - Multiple TfWM Leadership Team members

Next Steps cont.

- Draft terms of reference to be produced and consulted on for proposed new structures
- Terms of Reference to include the following:
 - Clarity as to role – Performance, scrutiny, operational delivery or strategy
 - Specific areas of responsibility, key functions and remit
 - Whether decision making with specific delegated power or advisory in nature
 - How each committee, panel or board strategically aligns with the overall governance structure
 - Reporting lines and accountability
 - If stand alone or fully constituted in line with the '72 Act (whether must meet in person etc.)
 - If not fully constituted, whether the meetings will be held in public or private and when and if agendas and minutes will be published and made available to members of the public
 - The quorum
 - The frequency of meetings
 - Clear membership and proportionality – including any co-opted members
 - If co-opted members are included, how they will be recruited
 - The chair and vice chair

Time Line

Action	When
Draft report, options and Recommendations to Director of Law and Governance	W/C 30 January 2023
Consultation on draft report and terms of reference	6 February 2023 to 24 February 2023
Consideration at Strategic Leadership Team	8 & 22 February 2023
Consideration at Mayor and Portfolio Leads meeting	3 March & 19 May 2023
Transport Scrutiny Sub Committee	16 March 2023
Decision at WMCA Board	9 June 2023
Implementation	Following decision at Board on 9 June 2023



Questions?